University of Texas at Tyler Scholar Works at UT Tyler

DNP Scholarly Project and Selected Works

School of Nursing

Spring 4-25-2019

Research, Evidence-Based Practice and Quality Improvement

Tonya Traylor University of Texas at Tyler

Follow this and additional works at: https://scholarworks.uttyler.edu/nursingdnp Part of the <u>Family Practice Nursing Commons</u>, and the <u>Other Nursing Commons</u>

Recommended Citation

Traylor, Tonya, "Research, Evidence-Based Practice and Quality Improvement" (2019). DNP Scholarly Project and Selected Works. Paper 7. http://hdl.handle.net/10950/1321

This DNP Scholarly Project is brought to you for free and open access by the School of Nursing at Scholar Works at UT Tyler. It has been accepted for inclusion in DNP Scholarly Project and Selected Works by an authorized administrator of Scholar Works at UT Tyler. For more information, please contact tbianchi@uttyler.edu.

PROVIDER EDUCATION FOR OPIOID REDUCTION

by

TONYA TRAYLOR

A DNP scholarly project submitted in partial fulfillment of the requirements for the degree of Doctorate of Nursing Department of Nursing Sandra Petersen, Ph.D., Committee Chair

College of Nursing

The University of Texas at Tyler May 2019

The University of Texas at Tyler Tyler, Texas

This is to certify that the DNP Scholarly Project of

TONYA TRAYLOR

has been approved for the final project requirements on MARCH 18,2019

for the Doctor of Nursing Practice Degree

Approvals:

DocuSigned by: JNP

Faculty Mentor: Sandra Petersen

DocuSigned by: Steven Foltz

Industry Mentor: Steven Foltz

DocuSigned by:

Cheryl D. Parker, PhD, RN-BC, CNE

Member: Cheryl D. Parker, PhD, RN-BC, CNE

-DocuSigned by: Mainfusk

Member: Marcie Lusk

DocuSigned by:

Barbara Haas

Executive Director: Barbara Haas

-DocuSigned by:

Yong Tai Wang

Dean: Yong Tai Wang

Acknowledgement

I would like to thank the Healthcare Express owners for the opportunity to complete this project. This work would not have been possible without the financial support of the owners. I want to thank my committee chair, Dr. Petersen and committee members, Dr. Lusk and Steven Foltz my facility mentor. I am indebted to them for all their time, patience and support of my career goals and worked actively to provide me with the time and both personal and professional guidance needed to complete those goals.

I am grateful for all those that worked to make this project a success. Each coworker and member of my DNP project committee has provided extensive time, patience and support. I would especially like to thank Dr. Petersen, my committee chair and faculty mentor, she has taught and guided me on more than I can ever give her credit for with this project.

Table of Contents

Acknowledgments i
List of Tablesiv
Abstractv
Chapter 1 Development of the Clinical Question and Problem Identification (EPB Process Steps 0, 1, & 2)
Background and Significance of Clinical or Leadership Issue1
Development of the clinical question and problem
Selection of EBP Model5
Systematic search for evidence processes and results
Chapter 2: Critical Appraisal of Evidence, Model of EBP & EPIP Plan: Part 1 (EPB Process Steps 1, 2, 3, & 4)
Rapid Critical Appraisal6
Evaluation
Synthesis
Recommendation11
EPIP operationalize through EBP Model & Change Model11
Fully operationalized plan/logic mode11
Chapter 3: Project Design and Methodology (EPB Process Steps 3-4)
Fully operationalized project15
Process indicators with lessons learned, barriers and solutions
Evaluation of EBP model, change and logic model function within EPIP15
Chapter 4: Project Outcomes, Impact, and Results (EPB Process Step 5)

Chapter 5: Project Sustainability Discussion, Conclusions, and Dissemination Recommendations (Step 6)
Discussion of project results & impact20
Discussion of project sustainability plans & implementation 20
Implications of EPIP results to the community/organization_patients_health
care, nursing and/or advanced practice nursing
Key lessons learned from EPIP Implementation process
Conclusions
Recommendations for dissemination
References
Appendix A: Databases
Appendix B: Data collection instruments, as appropriate
Appendix C: Synthesis Tables
Appendix D: Theory Model
Appendix E: Iowa Model
Appendix F: Logic Model
Appendix G: Organizational Approval
Appendix H: Industry Mentor Contract
Appendix I: PHP Log 42

List of Tables

Abstract

PROVIDER EDUCATION FOR OPIOID REDUCTION

Tonya Traylor

DNP Scholarly Project, Faculty Member: Sandra Petersen, Ph.D.

The University of Texas at Tyler May 2019

Background: The United States is in the midst of an opioid epidemic. In 2012 alone there were approximately 259 million prescriptions written by primary care providers for opioids painkillers. The U.S. Center for Disease Control (CDC) now has new guidelines and recommendation due to the opioid analgesic epidemic. Education has been found to raise provider awareness and, subsequently, has decreased opioid use. Provider education helps with reinforcing the short-term use of opioids and adjunctive therapies and helps reinforce the idea of an individualized treatment plan for patients. Purpose: The purpose of this intervention is to increase provider education on opioid therapy prescribing guidelines. Intervention: Add provider education on the prescribing of opioids therapy guidelines. Results: There was an increase of 85% in provider knowledge and 33% decrease in opioid use. Conclusion: In conclusion adding provider education on opioid therapy guidelines helped to increase provider knowledge and decrease opioid use. Improving opioids prescribing through provider education on national chronic opioid therapy clinical practice guidelines ensure patients have access to safer, more effective chronic pain treatment while reducing the number of people who misuse, abuse, or overdose from these drugs.

Chapter 1 Development of the Clinical Question and Problem Identification (EPB Process Steps 0, 1, & 2)

Background and Significance

In 2012 alone there were approximately 259 million prescriptions written by primary care providers for opioids painkillers (CDC,2014). The financial cost is substantial and a direct result of increased healthcare utilization. Healthcare costs for opioid abusers were 8 times higher than non-abusers, with an average per-person cost of \$15,884 for abusers compared to \$1830 for non-abusers (Hahn, 2011). The Center for Disease Control (CDC) cites that in 2016, 1 in 550 died from an opioid-related overdose. In late 2015 guidelines were drafted and recommended non-opioid approaches such as physical therapy which can serve as a primary strategy to reducing prescription pain medication abuse and improve the quality of life in patients with (CP) chronic pain (Dowell, Haegerich, & Chou, 2016). The National Center for Complementary and Integrative Health reports that 126 million Americans suffer from chronic pain and is the leading cause of prescription opioid use (NIH, 2015). The U.S. Center for Disease Control (CDC) now has new guidelines and recommendation due to the opioid analgesic epidemic. The guidelines for opioid therapy is short-term use only and not to exceed 90 days, except for the acute on chronic phase (Dowell et al., 2016). Education has been found to raise provider awareness and, subsequently, has decreased opioid use (Alford et al., 2016). While the number of prescriptions has decreased since 1999, the number of opioid prescriptions remains inordinately high in some areas of the country. Between 1997 and 2006, retail sales of opioids have increased, hydrocodone increased by 244%, oxycodone by 732%, and methadone by 1177% (Hahn, 2011).

Chronic pain leads to adverse physical and psychological outcomes for patients and their families underscoring the importance of intervention by knowledgeable providers (Well, Pasero, & McCaffery, 2015).

Taken as directed, opioids can manage pain effectively when used for a short amount of time. With long-term use, however, people need to be screened and monitored because some treated will develop an addiction disorder, abuse the drugs, or give them to others (NIH, 2015). Long-term daily use of opioids leads to physical dependence and may result in addiction disorder. An addiction disorder occurs in about 5 percent of people who take these pain relievers as directed over the period of a year (NIH,2011). Provider education helps with reinforcing the short-term use of opioids and adjunctive therapies and helps reinforce the idea of an individualized treatment plan for patients (Hawk, Vaca, & D'Onofrio, 2015). Providers must be well-versed on how to assess and tailor individual treatment plans, as each patient has a different perception of pain and varying responses to treatment. Some patients may require opioid analysics alone, but for others, providers may be required to craft a different and more effective approach (Chronic Pain, 2016). Chou (2016) stressed the importance of approaching pain, both physically and emotionally and addressing "people as entire human beings." Pain medication can be effective and important for pain management, but it cannot be the only tool used in the management of pain. Improved interventions by knowledgeable providers can enhance patients' attitudes and perceptions of pain. What the provider understands that pain is critical in influencing the patient's reaction to the pain therapy provided. The goal of pain management is to prevent and control pain without creating poor outcomes for patients such as physical dependence and addiction (Chou, 2016).

The proper guidelines must be in place to meet the goals of pain control. Implementation of the guidelines will require a comprehensive approach to risk reduction fostered by providing extensive provider education on safe opioid prescribing (Hahn, 2011). The guidelines include recognizing and treating pain promptly; involving patient and families in pain management plan; improving treatment patterns; reassessing and adjusting the pain management plan as needed; and, monitoring processes and outcomes of pain management (Well et al., 2015). Chronic Pain managed by a variety of different interventions improves outcomes. The intervention that causes the greatest concern is opioid analgesic therapy, as inappropriate prescribing and management may lead to overuse and addiction.

Improving opioids prescribing through provider education regarding national chronic opioid therapy clinical practice guidelines (i.e. not exceeding the 90 days' recommendation) can ensure patients have access to safer, more effective chronic pain treatment while reducing the number of people who misuse, abuse, or overdose from these drugs. The CDC guidelines introduced recommendations for the prescribing of opioid pain medication for patients 18 and older in primary care settings. The recommendations focus on the use of opioid in the treatment of chronic pain (pain that lasts longer than 90 days or past the time of normal tissue healing) outside of active cancer treatment, palliative care, and end of life care (Gladkowski et al., 2014).

Pain management uses a predictor scale to determine if the patient is a candidate for long-term opioid analgesic therapy. The Institute for Clinical Systems Improvements recommends using diagnosis, intractability, risk and efficacy score to determine the treatment of opioid analgesic therapy for chronic pain. The risk category is divided into four subcategories: psychological health, chemical health, reliability, and social support.

The score range is 7-21 the higher the score, the greater the potential benefit of opioid analgesic treatment. Treatment utilizing opioid analgesia is controversial due to the negative side effects, abuse potential, and ineffectiveness (Gladkowski et al., 2014). The CDC has recommended not using opioid analgesics as a first-line treatment for chronic pain. CDC experts stress that non-opioid therapy should be utilized and optimized before considering opioid analgesics. Consistent reassessment of patients issued opioid analgesic therapy is also emphasized (Dowell, Haegerich, & Chou, 2016).

Despite the opioid epidemic, the medical professionals at my facility receive little to no training on the education for opioid prescribing, substance abuse prevention and treatment. The current percentage of providers at the facility that has had formal education on opioid prescribing national clinical guidelines is 5%. Most of the referrals to the facility are over the 90-day recommendation for opioid therapy. Currently, 85% of the patients at the facility are on long term opioid therapy greater than 5 years. There were over 80% of the providers at the facility that expressed that they were not satisfied with their current knowledge base and needed further education/training.

The education of providers regarding national chronic opioid therapy clinical guidelines for prescribing opioids for chronic pain in order to decrease the use of opioids is the focus of this work. How providers care for chronic pain patients on chronic opioid therapy is the key to better treatment, results, and less addiction. In order to provide better care for chronic pain patients on chronic opioid therapy, providers must be educated on the clinical guidelines. The Chronic National Opioid Therapy Clinical Guidelines include assessing patient risk level by screening patients, controlled substance agreements, urine drug testing, pill counts, regular visits, prescribing appropriately using dosing protocol, educating and communicating with patients (Bhatt & Arespacochaga, 2017).

Development of the clinical question and problem

Therefore, the question arises. How does education of providers in practice, compared to no education, affect opioid reduction in 3 months?

Selection of EBP Model

The Evidence-Based Practice Model used is the Iowa Model (see Appendix E). The Iowa Model guides nurses and other clinicians to make decisions about clinical and administrative practices that affect patient outcomes. Basing practice on research findings or other evidence is facilitated through The Iowa Model. The Iowa Model guides clinical decision-making and EBP process from both the clinician and systems perspectives (Melnyk & Fineout-Overholt, 2015).

Systematic Search

An extensive literature review was conducted using the Cochrane Database of Systematic Reviews, PubMed and CINAHL complete. The initial search was limited to articles that included chronic pain and the English language. The keywords included chronic opioid therapy, chronic pain, providers, provider education, opioid reduction. The inclusion criteria included: provider education, chronic opioid therapy, chronic pain, and opioid reduction. The exclusion criteria were acute pain and nonopioid therapy. When all terms were searched, there was a yield of 202 articles. When provider education was searched, there was a yield of 123 articles. The search for provider education with opioid reduction yielded a total of 43 articles. The search yielded over 43 relevant articles, and after review seven articles meet the criteria (see Appendix A).

Chapter 2: Critical Appraisal of Evidence, Model of EBP & EPIP Plan:

Part 1

(EPB Process Steps 1, 2, 3, & 4)

Critical Appraisal/RCA/Evaluation and Synthesis

All 43 articles originated from three different databases; CINHAL, PubMed, and Cochrane included provider education. The first 15 articles did not meet the criteria. Five of the articles addressed acute pain; ten of the articles focused on nonopioid therapy, twenty-one articles did not include provider education with opioid reduction. Out of the 43 articles, 7 articles were retained for the project. The articles kept included four retrospective cohort studies, one quality improvement, one literature review and one randomized controlled trial (Appendix B). All 7 studies included provider education and opioid reduction (see Appendix B). Of the 7 studies, each article included provider education on national chronic opioid therapy clinical guidelines (see Appendix B). Each study included some form of provider education. All seven articles had interventions and outcomes that were similar and considered appropriate for the study (see Appendix B). Each article discussed the purpose of provider education to decrease the use of chronic opioid therapy.

The findings emphasize the importance of using provider education on the clinical guidelines to provide optimum treatment and obtain better outcomes for opioid reduction (see Appendix C). Each met the criteria of provider education and opioid reduction (Appendix B). The systematic review process included all the criteria and all available evidence to result in a positive outcome.

Theory Model

The identification and implementation of a mid-range theory are important in guiding research and then moving the research into practice (Walker & Avant, 2011). The goal of quality healthcare is to provide the optimum level of health to a person or client. In nursing, the outcome goal is comfort. Comfort has been considered to lead the recovery. Comfort is one of the distinguishing characteristics of the nursing profession (Domingo et al., 2011).

The Comfort Theory is a mid-range theory developed by Katherine Kolcaba in the 1990s that focus on comfort and the main concept (Callaghan, Belda, & Centopanti, 2013). The Comfort Theory is for health practice, education and research. It has the potential to place comfort at the forefront of healthcare (Domingo et al., 2011). Comfort has three forms; relief, ease, and transcendence. It also includes four contexts where patient comfort can happen; physical, psychospiritual, environmental and sociocultural. Comfort as the concept is a positive concept that is associated with activities that nurture and strengthen patients (Domingo et al., 2011). The Comfort Theory emphasizes the physical, psychospiritual, sociocultural and the environmental aspect of comfort and will contribute to a proactive and multifaceted approach to care. The framework of the theory is easy to understand and implement (Kolcaba & DiMarco, 2005). Appendix D contains a schematic of how this framework applies to the project.

Theoretical Framework

Comfort has three existing forms; relief, ease, and transcendence. Relief is a feeling of reassurance and relaxation following a release of distress (Merriam-Webster, 1999). Ease is the absence of difficulty or effort (Merriam-Webster, 1999).

Transcendence is the quality or state of exceeding usual limits (Merriam-Webster, 1999). If the outcome is comfort, the patient will experience a sense of relief from opioid addiction. Ease will allow a state of contentment from comfort. Transcendence will allow for comfort by letting the patient rise above the challenges of opioid addiction. The use of the concept treatment is mainly in healthcare and part of the interventions. Treatment's relation to the Comfort Theory Model is the therapy or interventions for illness (easeadminister medications, relieve anxiety), behavioral or psychological for addiction. Treatment that is related to the model by the implementation of any therapy, medication, chemical, a physical or biological agent used in the interventions of care.

The concept, "deception," is one of the health-seeking behaviors that profoundly impact the provider and patient. Most of the literature on deception in healthcare focus on untruths imparted to the provider by the patient. A patient may be deceptive for a variety of reasons including personal benefit to protect another person to gain some advantage, or for psychological or material reasons (Curtis, 2015). Comfort is the immediate desirable outcome of nursing care, and patients have been known to be deceptive in an attempt to achieve greater comfort (Domingo et al., 2011). Deception used by the nurse can be in an attempt to relieve anxiety.

How the Comfort Theory Model Will Guide the Project

The Comfort Theory model will guide the project by focusing on comfort. It will create a desirable outcome of an increase in provider education and a decreased use of opioids measured by a decrease in the number of opioids taken per day (see Appendix D). The first objective will be to identify the health care needs (lack of provider education and opioid addiction). The second will identify interventions for implementation

(provider education). The third will assess intervening variables (lack of knowledge, and resistance to change). The fourth is to enhance comfort (ease, relief, and transcendence). To enhance comfort, the use of provider education will strengthen the knowledge base on how to prescribe opioids. The fifth objective identifies any health seeking behavior (inpatient therapy; outpatient therapy, palliative care). The sixth objective includes institutional integrity (the values, financial stability, and wholeness of healthcare organizations at local, regional, state and national levels). The seventh is best practices and best policies (developed protocols and procedures for overall use after collecting evidence) (Domingo et al., 2011).

The Comfort Model will guide the project by first identifying the healthcare need for comfort from lack of provider education with clinical guidelines in chronic opioid therapy. The next step will identify the intervention of provider education. The use of best evidence, provider education will be added for three months to enhance and strengthen the knowledge of providers to decreasing chronic opioid use. The outcome will be an increase in provider knowledge indicated by a decrease in the number of opioid prescriptions written, the decreased in opioid doses and the length of time opioids are used in treatment.

Evidence-Based Practice Model

The Iowa Model guides the project by identifying the problem of the lack of provider education with national clinical guidelines in chronic opioid therapy. The evidence identified the need for change. The second step in the Iowa Model allows for review and critique of the available evidence which recommends provider education to reduce opioid use. The addition of provider education will increase knowledge of National Chronic Opioid Therapy Clinical Guidelines for prescribing opioids and a

decrease in the length of opioid use. The next step of the Iowa Model allows for the identification of the relevant evidence that supports the need for change in my clinical practice. The last step will allow for the implementation of the evidence and evaluation of the outcomes (see Appendix E).

Recommendation

The recommendation is to add provider education regarding national chronic opioid therapy guidelines to clinical practice (Appendix C). The evidence shows that adding provider education to chronic opioid therapy decrease opioid use (Appendix C).

Chapter 3: Project Design and Methodology (EPB Process Steps 3-4)

Project Plan

The project plan is based on the body of evidence found from the search of three databases, Cochrane, PUBMED, and CINAHL. The terms searched were chronic opioid therapy, chronic pain, providers, provider education, and opioid reduction. The end search yielded 7 articles. The types of evidence used were five Cohort studies, one Random Control Trial's, and one QI (Appendix B). The major variables included Provider Education, EMR protocol, and New Policy implementation. Each of the 7 studies included provider education on national chronic opioid therapy clinical guidelines. Two studies used EMR protocol for education training, 3 studies implemented a new policy. Presentations were used in all but one of the studies. One study used a one-day workshop that included a presentation, handouts and post evaluation on educational knowledge with CME credit. One study used a 2-day workshop that included a presentation, handouts, and CME credit. One of the studies used an online 90-minute educational training with post expert training on chronic opioid therapy, substance abuse, and opioid reduction. Educational handouts were used in all but one study.

The Comfort Theory model guided the project by focusing on comfort to create a desirable outcome of increased provider knowledge and decrease use of opioids measured by a decrease in some opioids taken per day. The Comfort Theory allowed for the guidance of assessment, measurement, and evaluation of comfort for the patient (Appendix D).

The Iowa Model was used to guide the implementation of this project. The model allowed for the identification of triggers/problems as the first step. The second step reviewed and critiqued the evidence that was available. The third step in the model allowed for the identification of relevant evidence to support the need for change in my clinical practice. The final step will allow for the implementation of the evidence and evaluation of the outcomes (Appendix E).

The logic model guided the project like a blueprint for change. It was used for planning, implementation, and evaluating the outcomes. The logic model gave directions to the purpose, inputs, interventions, outputs, and outcomes and allows stakeholders the ability to understand the goals of the project (Appendix F).

Progress markers were used as a checklist to ensure that all milestones were being checked off during the progression of the implementation. The progress markers began with project design that was chosen in August 2017 and end with the completion of the implementation plan in June of 2018. There were multiple checkpoints during implementation to ensure the outcome of interventions are as expected (Appendix F).

The first week of April the implementation process will began. The protocol included the addition of provider education to interventional pain management providers on national chronic opioid therapy clinical guidelines for 90-days. Each provider was given a pre-test for prescribing opioids. The pre-test was on knowledge of national chronic opioid therapy clinical guidelines. Each week providers were given educational handouts on the national chronic opioid therapy clinical guidelines and a once a month presentation to review the education. A post-test was given at the end of the 90-days and 4th presentation.

Table 1.1 Implementation Timeline

 Table 1. Implementation Timeline

April 2, 2018	First presentation on evidence and
	pretest
April 9, 2018	Education presentation
April 16, 2018	Educational handouts
April 23, 2018	Education handouts
April 30, 2018	Educational handouts and presentation
May 7, 2018	Educational handouts
May 14, 2018	Educational handouts
May 21, 2018	Educational handouts
May 28, 2018	Educational handouts and presentation
June 4, 2018	Educational handouts
June 11, 2018	Educational handouts
June 18, 2018	Educational handouts and Final
	presentation
June 25,2018	Post test

Upon completion of the implementation plan, the QI metrics were integrated into all 19 Healthcare Express facilities. The data collected was integrated into the company project design. The guidelines and protocols were updated based on the outcomes and will be used in future treatment plans. The outcome for the provider increased in knowledge regarding National Chronic Opioid Therapy Clinical Guidelines. Also noted were a decrease in the length of opioid use, a decrease in opioid dosages provided to patients, and a decrease in prescriptions written for opioids (Appendix C).

I worked with Dr. Petersen to address key components to obtain UT TYLER DNP approval for implementation of this project. The Healthcare Express Organization approved the implementation of the project at the Healthcare Express facility. The organizational contract was signed and approved for student project implementation (Appendix G). The industry mentor contract was approved and signed (Appendix H).

Chapter 4: Project Outcomes, Impact, and Results

(EPB Process Step 5)

Completion outcomes: data collection, measurement, analysis, project results & impact

In January of 2018, there was a collaboration with the information technology (IT) department at Healthcare Express (HCE) to build specific reports for related opioid reduction management to measure opioid reduction protocol. In March of 2018, the HCE IT department completed the database for patients on chronic opioid therapy. By the end of March, there was a pre and post-test created on the National Chronic Opioid Therapy Guidelines to test providers knowledge.

The database was used to compare the outcomes of the opioid reduction after the implementation of provider education. There was a comparison of previous quarter revenue to post quarter revenue to measure outcomes for the increase. The pre and posttest were used for a measure of provider knowledge on the guidelines.

According to the database that was created, there were a total of 1080 patients that were on chronic opioid therapy. There were 22 providers in need of opioid therapy education. The first week of April 2018, all 22 providers at Healthcare Express were issued a pre-test on the National Chronic Opioid Therapy Guidelines to test their knowledge of opioid prescribing. April 2nd was the official implementation of a 4-hour presentation and pre-test. The pre-test was scored and kept on file for comparison with post-test.

The first presentation included the purpose and need for provider education on chronic opioid therapy guidelines. The Center for Disease Control and Prevention issued 12 guidelines for prescribing opioid therapy. Each week providers were given educational handouts on one of the National Chronic Opioid Therapy Guidelines. Once a month

presentation was done as checkpoints to go over guidelines and answer any questions. A post-test was given at the end of the 90 days and 4th presentation on June 25th, 2018. The following week the pre and post-test were compared for outcomes; the outcome showed an 85% increase in provider knowledge. Each provider states they had an increase in confidence in prescribing opioids.

In April of 2018, the implementation of the provider education began at Healthcare Express. In July 2018, the provider education knowledge was implemented into practice and was evaluated for outcomes at the end of August 2018. Out of the 1080 patients that were on chronic opioid therapy there was a decreased of 15% (162 patients) that weaned off opioids or left the clinic to pursue other options. The comparison of the before and after database showed a decrease of 33% in the number of opioids used. The comparison of pre and post quarter revenue showed an increase of 10% in revenue. This increase in revenue was from the number of orders for physical therapy, imaging, and procedures.

Due to these results of the project, there was a policy created for all Healthcare Express facilities. The policy mandated that all providers with the ability to prescribe opioids have official education on the National Chronic Opioid Therapy Guidelines. The policy ensures sustainability. The results show that with provider education there is a decrease in opioid use and will help decrease the opioid epidemic. The outcome of increase availability for new patients ensures sustainability with the increase in revenue.

Evidence shows that with provider education on the National Chronic Opioid Therapy Guidelines there will be a decrease in opioid use and an increase in provider knowledge and confidence for prescribing opioids (Bhatt & Arespacochaga, 2017). The outcome of this project shows a decrease of 33% in opioid use and an 85% increase in

provider knowledge for opioid prescribing. There was also an increase in revenue for the facility of 10%.

The implementation of provider education into practice created unanticipated consequences at Healthcare Express. There were patients that threatened self-harm and harm to others with this being expressed safety measures were taken to ensure the safety of the patients and staff. Collaboration with mental health was put in place for all patients needing help with coping skills. Implementation of evaluation for compliance for providers with chart checks by supervisors. Multiple providers stated they had sympathy for the patients when they became emotional and found it hard to remain compliant.

In 2015, the Center for Disease Control and Prevention (CDC), declared the United States (U.S.) in a state of the opioid epidemic. The CDC states that there is a wide variety in the prescribing of opioids due to provider education. The CDC drafted guidelines for the prescribing of chronic opioid therapy (CDC, 2016). Provider education on the National Chronic Opioid Therapy Guidelines will be placed into policy for the Healthcare Express facilities for all providers with the ability to prescribe opioids. All new providers will have mandatory education on opioid guidelines before starting practice. This plan will be implemented in all Healthcare Express facilities. The form of dissemination will be a new policy that will include all facilities.

Upon completion of this program in May of 2019, this project will be submitted to the Texas Pain Society for publication consideration. The results of this project will be shared internally within all 19 Healthcare Express facilities within the four states area. The outcomes of this project could help decrease the opioid epidemic and should be shared with the providers throughout the United States.

Problems were identified that needed change within my facility and created change using evidence-based practice. The DNP is a change agent and evaluator of care. The DNP is a leader in policy development, advocacy, education, management and practice for my facility. There will be a collaboration with other departments within the 19 Healthcare Express facilities to sustain change.

Chapter 5: Project Sustainability Discussion, Conclusions, and Dissemination Recommendations (Step 6)

Discussion of project sustainability plans & implementation

In June of 2017, there was a problem identified at Healthcare Express. The problem was a lack of provider education on the prescribing of opioid therapy. After review of the opioid therapy database, it identified over 50% of the patients were on long term opioid therapy measuring greater than five years. There are 22 providers at the four facilities, and out of the 22 providers only 5% had formal provider education on the opioid therapy guidelines. The lack of education showed a wide variety in the way opioids were being prescribed at these facilities. A PICOT question was formed at this time: How does education of providers in practice compared to no education, affect opioid reduction in 90 days?

A systematic search of the literature was conducted using the Cochrane Database of Systematic Reviews, PubMed and CINAHL Complete. The terms searched were provider education, opioid therapy, opioid reduction, and chronic pain. There was a total of 202 articles with a total of 7 articles that met all criteria.

There was a theory model, EBP model, Logic model and progress makers created to help guide the progression and of the project throughout its implementation. The theoretical framework, the Iowa model, logic model, and progress markers were used for plan formation. The progress makers helped as checkpoints to ensure all milestones were meet and checked off during the progression of the implementation.

In January 2018, there was a collaboration with the IT department to establish a database of opioid therapy patients only. The database was used to monitor opioid reductions and measure opioid reduction outcomes. A pre and post-test was uploaded to the database to test provider pre and post knowledge outcomes. There was a review of the previous quarter revenue for comparison at the end of implementation.

The first week of April 2018 implementation began. The protocol included the addition of provider education to interventional pain management providers on national chronic opioid therapy clinical guidelines for 90 days. Each provider was given a pre-test for prescribing opioids. The pre-test was based on knowledge of national chronic opioid therapy clinical guidelines. Each week providers were given educational handouts on the national chronic opioid therapy clinical guidelines and a once a month presentation given over the education. A post-test was given at the end of the 90 days and 4th presentation.

In July 2018, the outcome of provider education knowledge was implemented into practice and was evaluated for outcomes at the end of August 2018. Out of the 1080 patients that were on chronic opioid therapy there was a decreased of 15% (162 patients) that weaned off opioids or left the clinic to pursue other options. The comparison of the before and after database showed a decrease of 33% in the number of opioids used. The comparison of pre and post quarter revenue showed an increase of 10% in revenue. This increase in revenue was from the number of orders for physical therapy, imaging, and procedures.

Due to the results of the project, there has been a new policy created for all 4 facilities. The policy mandates that all providers with the ability to prescribe opioids will have official education on the National Chronic Opioid Therapy Guidelines. The policy will ensure sustainability. The results show that with provider education there can be a

decrease in opioid use and the process, help decrease the opioid epidemic. The outcome will also ensure sustainability with the increase in revenue. There will be a collaboration with other departments within the facility to sustain change.

This companies impact plan is now based on the best evidence that was provided with greater than expected outcomes. The plan will be followed based on Evidence-based Practice to continue to ensure an expected outcome. All providers that are employed at HCE will have formal educations on the opioid therapy guidelines before prescribing opioids.

In conclusion, the implementation of this quality improvement project that was based on EBP had a better than expected outcome for these 4 facilities in Northeast Texas. Evidence shows that with provider education on the National Chronic Opioid Therapy Guidelines there will be a decrease in opioid use and an increase in provider knowledge and confidence for prescribing opioids (Bhatt and Arespacochaga, 2017). The outcomes of this project show a decrease of 33% use of opioids and 85% increase in provider knowledge for prescribing opioids.

Health Care Express clinics can foresee a greater reduction in the use of opioids. And therefore, help with the decrease of the opioid epidemic and continue to be advocates for chronic pain patients without the fear of addiction.

References

- Alliger, G., & Horswitz, H. (1989). IBM takes the guessing out of testing. *Training and Development Journal*, *43*(4):69-73.
- Alford, D., Zisblatt, L., Ng, P., Hayes, S., Peloquin, S., Hardesty, I., & White, J. (2016).
 Scope of Pain: An Evaluation of an Opioid Risk Evaluation and Mitigation Strategy Continuing Education Program. Retrieved from https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4106581
- Bhatt, J., & Arespacochaga, E. (2015). Address the Prescription Opioid Crisis: Advancing Provider Education and Collaborating with all Stakeholders. Retrieved from https://catalyst.nejm.org
- Callaghan, N., Bleda, S., & Centopanti, J. (2013, 01/2013). Mid-range and borrowed theory: Evidence of empirical testing: Comfort Theory. Sacred Heart University Theory and Professional Roles. Retrieved from http://background-comforttheory.html
- Chou, R. (2016). Subacute and chronic low back pain: Nonsurgical interventional treatment. *Uptodate*. Retrieved from http:///www.uptodate.com
- Domingo, A., Estalilla, A. G., Janolino, A. R., Ilac, A. R., Ladera, A. G., Tiaga, C., ... Pena, D. K. (2011). Comfort care in nursing. *Nursing Theories Blog Site of* UPOU Graduate Students. Retrieved from http://www.gcu.edu/doctor-ofnursingpractice
- Dowell, D., Haegerich, T., & Chou, R. (2016). CDC Guideline for prescribing opioids for chronic pain-United States. Retrieved from http:///www.cdc.gov
- Gladkowski, C. A., Medley, C. L., Nelson, H. M., Price, A. T., & Harvey, M. (2014, 09/2014). Opioids versus physical therapy for management of chronic back pain.

The Journal of Nurse Practitioners, vol 10. Retrieved from http://www.npjournal.org

Hahn, K. (2011). Strategies to Prevent Opioid Misuse, Abuse, and Diversion That May Also Reduce the Associated Costs. Retrieved from https://www.ncbi.nlm.nih.gov/pubmed/26304703

Hawk, K., Vaca, F., & D'Onofrio, G. (2015). Reducing Fatal Opioid Overdose:
Prevention, Treatment and Harm Reduction Strategies. Retrieved from
Https://medlineplus.gov/magazine/issues/spring11/articles/spring11pg9.html

- Kolcaba, K. (2003). *Comfort theory and practice: A vision for holistic health care*. New York, NY: Springer Publishing.
- Kolcaba, K., & DiMarco, M. A. (2005). Comfort theory and its application to pediatric nursing. *Pediatric Nursing*, 187-194. Retrieved from http://www.medscape.com
- Mazurek Melnyk, B., & Finest-Overholt, E. (2014). *Evidence-Based Practice in Nursing and Healthcare* (3rd ed.). Philadelphia, PA: Wolters Kluwer.

Opioid Painkiller Prescribing. (2014). Retrieved from https://www.cdc.gov/vitalsigns/opioids/index.ht

Opioids and Chronic Pain. (2011). Retrieved from

https://www.ncbi.nlm.hih.gov/pmc/articles/PMC4553643

- Pagare, V. (2001). Visual Analogue Scale. Physical Physiospot Plus Connect Partner Volunteer Support. Retrieved from http://www.physio-pedia.com/visualanalogue-scale
- Walker, L. O., & Avant, K. C. (2011). Strategies for theory construction in nursing (5th ed.). Upper Saddle River, NJ: Pearson Education.

Well, N., Pasero, C., & McCaffery, M. (2015). Patient safety and quality: An evidencebased handbook for nurses: Improving the quality of care through pain assessment and management. *National Center for Biotechnology Information*. Retrieved from http://www.ncbi.nlm.hih.gov/books/NBK2658



Appendix B

Citation: author(s), date of publication & title	Purpose of Study	Conceptual Framework	Design/ Methods	Sample/ Setting	Major Variables Studied and Their Definitions	Measurement of Major Variables	Data Analysis	Studying Findings	Appraisal of Worth to Practice Strength of the Evidence (i.e., level of evidence + quality [study strengths and weakness]) RECOMMENDATIONS
Canada, Robin E, et al. "A Better Approach to Opioid Prescribing in Primary Care." The Journal of Family Practice, University of Pennsylvania, Division of General Internal Medicine, Philadelphia, 6 June 2014, www.mdedge.com/jfponline.	Educate PCP on (CNCP) on opioid management	None	QI	N:25 settings 3 PCP at the Division of GIM at University Pennsylvania	IV: 4 education training session DV: improved all measured outcomes	(scales): Pre/post-test on UDS + CP diagnosis: Compare using t-tests	Pre/Post test	Knowledge on Chronic opioid improved significantly for PCP decrease # of pts prescribed opioid	 Weakness: don't apply to nonacademic Strength: Positive impact p to best practice Conclusion: positive impact on PCP behavior attitudes and knowledge decrease in opioid use Recommendation: for implementation to practice for opioid reduction
Thomas Jeatt for Taylor & FrancisWeimer, Melissa B, et al. "A Chronic Opioid Therapy Dose Reduction Policy in Primary Care." <i>Routledge</i> , Taylor & Francis Group, Jan. 2016, taylorandfrancis.com/.	Reduce Chronic opioid use	none	Cohort study	N=82 setting: OHSU/ MC	IV: evaluate change of opioid use after PCP education and adaption of limitation policy DV: average daily dose of opioids declined by 64 mg and 41 pts doses	(Scales) Pre/Post-test of dosage GEEs & Huber- White sandwich variance estimator to examine impact of intervention all stats	Predose: N=112 pt. on high dose opioid the average total MED declined from 263 to 199 mg MED in post intervention	Intervention of provider education that limit opioid doses decreased opioid average daily dose and	Weakness: Single clinic study, and small sample size Strengths: Use quality indicator to measure focused on process and outcome indicator Conclusions: Intervention of provider education on practice policy show decrease in opioid use Feasibility: reasonable to implement provider education and

Citation: author(s), date of publication & title	Purpose of Study	Conceptual Framework	Design/ Methods	Sample/ Setting	Major Variables Studied and Their Definitions	Measurement of Major Variables	Data Analysis	Studying Findings	Appraisal of Worth to Practice Strength of the Evidence (i.e., level of evidence + quality [study strengths and weakness]) RECOMMENDATIONS
Lasser, Karen E, et al. "A Multicomponent Intervention to Improve Primary Care Provider Adherence to Chronic Opioid Therapy Guidelines and Reduce Opioid Misuse: A Cluster Randomized Controlled Trial Protocol." Journal of Substance Abuse Treatment, Elsevier, Oct. 2015, dx.doi.org/.	To improve providers education to improve adherence to guidelines and reduce opioid use	None	Random controlled trial	N=53 PCP setting: 3 Boston area community health centers	IV: PCP education DV: PCP adherence to chronic opioid therapy guidelines and opioid misuse	Compare controlled PCP and Non- controlled PCP: Controlled PCP received education & training	2 group study N=50 PCP's with 15%-point difference of the proportions Odd/ratio with 95% CI	Increased provider edu & monitoring and decrease in opioid use and misuse	 Weakness: Unable to determine individual effect of intervention: have to use electronic tools Strengths: Random controlled trial Conclusions: higher percentage of adherence guided R/T PCP educations Feasibility: Recommended for implementation to practice
Leung, Lawrence J., "Provider Education & Requirements for Opioid Prescriptions" (2017). Family Medicine Block Clerkship, Student Projects. 292. http://scholarworks.uvm.edu/fmclerk/292	Control & decrease opioid use among providers	None	Literature review (level 5)	Database/ at Community Health Centers of Burlington (CHCB)	IV: educational handouts to providers. Presentations, and discussion of guidelines and regulations DV: decrease provider prescription of opioids and decrease opioid use and addiction	(Scale to measure) Provider response to education: Pre/Post evaluation	Pre/Post quantitative show impermeant in	Quantitative measure of decreased use of opioids, increase in providers adherence to opioid guidelines	Weakness: Subjective to pain Strengths use of quality indicators focused on process and outcomes Feasibility: recommendations are feasible and contain for implementation to practice.

Citation: author(s), date of publication & title	Purpose of Study	Conceptual Framework	Design/ Methods	Sample/ Setting	Major Variables Studied and Their Definitions	Measurement of Major Variables	Data Analysis	Studying Findings	Appraisal of Worth to Practice Strength of the Evidence (i.e., level of evidence + quality [study strengths and weakness]) RECOMMENDATIONS
Sirvastava, Anita, et al. "Prescription Opioid Use and Misuse." The College of Family Physicians of Canada, Canadian Family Physician, Apr. 2012, www.cfpc.ca/CanadianFamilyPhysician/.	Will the feasibility & effectiveness of an educational intervention to improve & reduce opioid use	none	Cohort study	N=18 PCP Setting: St. Joseph's Health Center in Toronto, Ontario	IV: 1day provider educational workshop DV: Decreased opioid	(Scales) Pre /Post	(P=.028) & (P=.041)	Increase in provider edu & decrease in opioids	 Weakness: Direct practice changes not assess Strengths: in- depth interview with PCP continued practice changes for safer opioid prescription Conclusion: effective at reducing PCP opioid prescribing & addiction Feasibility: recommended for implementation to practice
Pain, Clin J. "Evaluation of Health Plan Intervention to Influence Chronic Opioid Therapy Prescribing." <i>HHS.gov</i> , US Department of Health and Human Services, 23 Jan. 2015, www.hhs.gov/open/publicaccess/index.html.	Wil PCP education intervention of Chronic Opioid therapy prescribing	None	Cohort study	N=224 (PCP) Setting: GH IGP at Washington State	IV: PCP education on guideline adherence & online surveys DV: daily opioid dose declined	(Scales) Pre/Post-test (using p-value)	Comparison of Pre/Post evaluation using SAS software Decrease in daily opioid from 76.2 to 68.8 (35%) reduction	Decrease in opioid daily dose of 35% continual decline	 Weakness: a single site measured immediately after cause Strengths: higher course participation rate focus on chronic opioid therapy Conclusion: Mean opioid dose declined in intervention PCP reported more conservative beliefs regarding opioid prescribing after education intervention Feasibility: recommended for implementation

Citation: author(s), date of publication & title	Purpose of Study	Conceptual Framework	Design/ Methods	Sample/ Setting	Major Variables Studied and Their Definitions	Measurement of Major Variables	Data Analysis	Studying Findings	Appraisal of Worth to Practice Strength of the Evidence (i.e., level of evidence + quality [study strengths and weakness]) RECOMMENDATIONS
Kahan, Meldon, et al. "Effect of a Course-Based Intervention and Effect of Medical Regulation on Physicians' Opioid Prescribing." <i>The College of</i> <i>Family Physicians of Canada</i> Can Fam Physician , Sept. 2013, www.cfpc.ca/CanadianFamilyPhysician/.	Evaluate the effectiveness of 2-day edu course on PCP prescribing of opioids	None	Retro- Cohort study	N=180 Setting: College of Physicians and Surgeons in Toronto, Ontario	IV: 2 day opioid prescribing edu course DV: reduce quantity of opioids prescribed	Pre course & Post Course eval	P-value	Decrease opioid prescribing rate of 43.9% in 1 year following course completion	 Weakness: only quantity measured not quality of opioid prescribed : small members of high risk patients Strengths: wide spread provided detailing Conclusion: significant (P<.001) & sustained reduction in opioid prescribing Feasibility: recommended implementation practice to reduce opioid prescribing

Appendix C: Synthesis Tables

Type of Evidence	1	2	3	4	5	6	7
Level I: Systematic review or meta- analysis							
Level II: Randomized controlled trials			X				
Level III: Controlled trial without randomization							
Level IV: Case- control or cohort study		X		X	X	X	X
Level V: Systematic review of qualitative or descriptive studies							
Level VI: Qualitative or descriptive study (includes evidence implementation projects)	X						
Level VII: Expert opinion or consensus							

Table 1.0 Synthesis of Type of Evidence

Major Variables	1	2	3	4	5	6	7
Provider Educatio n	X	Х	X	X	X	X	X
EMR Protocol	Х		Х				
New policy		X				X	X

Table 2.0 Synthesis: Interventions

Table 3.0 Types of Education

Major Variables	1	2	3	4	5	6	7
Presentation							
S	Х	Χ	Х	Χ	Х		Х
1-day					x		
workshop					1		
2-day							x
workshop							Λ
Training by							
expert							
Online							
courses	Χ	Х	Х			Х	
Handouts		v	v	v	v	v	v
		Λ	Λ	Λ	Λ	Λ	Λ
National							
chronic							
opioid	X	Х	X	X	Х	Х	X
therapy							
guidelines							

Table 4.0 Synthesis: Outcomes

Major Variables	1	2	3	4	5	6	7
Opioid reduction	X	X	X	X	X	X	X
Provider Education	Î	Û	Î	Î		Î	Î

Table 5.0 Synthesis: Timeframe

Time of	1	2	3	4	5	6	7
Interventio							
n							
3-months		X	X			X	
6-month	X						X
1-year					X		

Appendix D: Theory Model



Appendix E: Iowa Model



INPUTS				
 Facility Finance Computer database 3 NP's and 2 MD's 	 Stakeholder meeting Create treatment plan according to provider education Demonstrate/present evidence-based practice Assess monthly Education plan initiated 	 SHORT TERM Education of national clinical guidelines for providers and decrease in opioids therapy Collaboration Willingness to participate 	 MIDDLE TERM Provider Participation Ability to perform skills Evaluation biweekly Medication evaluation on a monthly decrease 	LONG TERM Increase educational knowledge Decrease opioids used (decreased in number or opioids used per day) Reassess for sustainability
Assumptions: 1. Stakeholder support 2. Financial support will be Organization		• Ability to participate	 according to national clinical guidelines Modification of education Motivation to continue 	

Appendix F: Logic Model

Program Name: Provider education to help opioid reduction

Program goal: Increase provider education and decrease opioid use

- 1. Once all protocols are in place, the project will be executed according to evidence with the expectation of a good outcome
- 2. All providers will be offered official education on National Chronic Opioid Therapy Guidelines
- 3. National chronic opioid therapy guideline education for provider

Appendix G: Organizational Approval

10/23/17

Tonya Traylor <u>trtraylor@aol.com</u> 137 Corley Circle Wake Village, TX 75501 903-701-0296

Dear Tonya,

Thank you, Tonya, for seeking us out to conduct your DNP Scholarly

Project (EPIP) entitled, Adding Physical Therapy to Decrease Opioid Use/Addiction, in our organization. We have reviewed your project proposal and are happy to partner with you as you implement your evidence-based change project. We realize that this project is part of your studies at the University of Texas at Tyler DNP Program. We also realize that the timeframe for the project is launching approximately the week of June 4th 2018 and concluding the week of August 13 th 2018.

We believe that this is a valuable endeavor and support your project. We are looking forward to working with you.

Sincerely,

FNP-BC/Pm-C

THE UNIVERSITY OF TEXAS AT TYLER

COLLEGE OF NURSING AND HEALTH SCIENCES

SCHOOL OF NURSING - DOCTOR OF NURSING PRACTICE PROGRAM. DNP MENTOR AGREEMENT

I have reviewed the mentor guidelines. I can provide the student with advanced experiences that meet the DNP Scholarly Project (EPIP) goals as agreed upon by the student, the faculty mentor, and me. I understand that there will be no remuneration for this service. I will facilitate and review the student's learning activities and will submit the required evaluations to the DNP Program.

Steven Fultz agree to serve as a

(name of mentor)

mentor for the DNP student TONYA TRAYON (name of student)

2016 to

(beginning date of mentorship) (anticipated end of mentorship)

OR

I agree to mentor for the following semesters: All Semesters C] OR

Specifically: Fall Spring Summer I May UTTYLER disclose your contact information for future students seeking mentors? yes or no

Date

Mentor Signature

lolnln

For office use only:

Reviewed by_

____Date

Approved as a DNP mentor yes no COLLEGE OF NURSING AND HEALTH SCIENCES

SCHOOL OF NURSING - DOCTOR OF NURSING PRACTICE PROGRAM Mentor Biographical Data

5	teven Ly. Foltz	(F be
t Agency	Health gave Express	N
n or Title:	V.P. of Clinical Operations / FA	<u>IP</u> C
OfficeAddress:	3415 Richmond Road	

(Please note that an updated resume or curriculum vitae may be submitted as an alternate to the completion of this section)

Name:

Current

Appendix I: PHP Log

Tonya Traylor 3/3/19 Final hours log PROJECT HOURS & PROGRESSION LOG (PHP-LOG)

DATES	ACTIVITY	HOW ACTIVITY RELATES TO /FACILITATES PROJECT or	HOURS First entry is	HOURS ACCRUED	Progression Meeting Verification (initial here and
		ACTUALIZATION OF DNP KOLE	carried forward from MSN	(1000 HOURS REQUIRED)	snare comments)
8/2015	Post-Masters FNP program at UTTYLER	Prepared for DNP program	693	693	TT
9/3-9/9	Meetings	Building stakeholder team	8	701	TT
9/10- 9/16	Education meetings	Educate facility mentor and stakeholder team on need for change	8	709	TT
9/17- 9/23	Meetings/shadowing	Stakeholder and department education	8	717	TT
9/21	One-day conference	Educate on new guidelines and protocols for opioid therapy	8	725	TT
9/24- 9/30	Therapy treatment evaluation/shadowing	Education	8	733	TT
10/1- 10/7	Evaluation of physical therapy equipment	Education for stakeholders on need for change	8	741	TT
10/8- 10/21	Meetings	Meeting with facility mentor and FNP's	8	749	TT
10/23	Shadowing	Provider education	8	757	TT
10/22- 10/28	Meeting	Educational meetings W/FNP's/advisor for guidelines and protocols	8	765	TT
10/29- 11/4	Education meetings	Meetings on progression of EBP and theory models and how they will guide the project for the stakeholders/weekly update meeting	8	773	TT
11/5- 11/11	Education meetings	Education on the best evidence /IT	8	781	TT

10/29-	Education meetings	Meetings on progression of EBP and	8	773	TT
11/4	C	theory models and how they will guide			
		the project for the stakeholders/weekly			
		update meeting			
11/5-	Education meetings	Education on the best evidence /IT	8	781	TT
11/11					
11/12-	Meetings	Weekly meetings with FNP's/Mentor	8	789	TT
1118		On patient education			
11/26-	Education Meetings	Meetings for stakeholders and the IT	8	797	TT
12/2		department for education			
12/3-	Education meeting	Education on the evidence with	8	805	TT
12/9		stakeholders/IT training			
12/10-	Meetings	Overview on evidence/protocol/ EBP and	8	813	TT
12/16		theory model to review plan for			
		implementation			
12/17-	Planning meetings	Meetings with stakeholders on the	8	821	TT
12/23		implementation plan			
1/16-	Clinical meeting	Meeting with team over guidelines	8	829	TT
1/19					
1/22-	Stakeholder meeting	Stakeholder go over guidelines	8	837	TT
1/26			0	0.45	
1/29-	Mentor meetings	Check points	8	845	11
2/2	Education mostings	National Changia Oniaid Thomas	0	952	TT
2/5-	Education meetings	Cuidelines	8	855	11
2/9	Clinical mostings	Guidelines	Q	861	TT
2/12-	Chine ai meetings	Ouldennes	0	801	11
2/10	Clinical meetings	Guidelines	8	869	ТТ
2/23	ennieu meenigs	Guidelines	0	007	
2/26-	Clinical meetings	Guidelines	8	877	TT
3/2	0				

3/5-3/9	Clinical meetings	Database buildings	8	885	TT
3/12-	Mentor meetings	Database buildings	8	893	TT
3/16					
3/19-	Team meetings	Database building	8	901	TT
3/23					
3/26-	Clinical meetings	Database building	8	909	TT
3/30		_			
4/2-	Clinical meetings	IT meetings to	8	917	TT
4/6		approve database			
		building			
4/9-	Clinical meetings	IT meeting approved	8	925	TT
		database building			
		Pre-test			
4/16-	Clinical meetings		8	933	TT
		Provider education			
4/23-	Clinical meetings		8	941	TT
		Provider education			
4/30-	Clinical meetings		8	949	TT
		Provider education			
		Provider education		0.52	
5/7	implementation	Provider education Provider education	4	953	TT
5/7 5/14	implementation implementation	Provider education Provider education Provider education	4 4	953 957	TT TT
5/7 5/14 5/21	implementation implementation Implementation	Provider education Provider education Provider education Provider education	4 4 4	953 957 961	TT TT TT
5/7 5/14 5/21 5/28	implementation implementation Implementation Implementation	Provider education Provider education Provider education Provider education Provider education	4 4 4 4	953 957 961 965	TT TT TT TT
5/7 5/14 5/21 5/28 6/4	implementation implementation Implementation Implementation	Provider education Provider education Provider education Provider education Provider education Provider education	4 4 4 4 4 4	953 957 961 965 969	TT TT TT TT TT TT
5/7 5/14 5/21 5/28 6/4 6/11	implementation implementation Implementation Implementation Implementation	Provider education Provider education Provider education Provider education Provider education Provider education Provider education	4 4 4 4 4 4 4 4	953 957 961 965 969 973	TT TT TT TT TT TT TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18	implementation implementation Implementation Implementation Implementation Implementation	Provider education Provider education Provider education Provider education Provider education Provider education Provider education Provider education	4 4 4 4 4 4 4 4 4	953 957 961 965 969 973 977	TT TT TT TT TT TT TT TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25	implementation implementation Implementation Implementation Implementation Implementation implementation	Provider education Provider education Provider education Provider education Provider education Provider education Provider education Provider education Provider education Provider education	4 4 4 4 4 4 4 4 4 4 4 4	953 957 961 965 969 973 977 981	TT TT TT TT TT TT TT TT TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2	implementation implementation Implementation Implementation Implementation Implementation implementation implementation	Provider education Provider education	4 4 4 4 4 4 4 4 4 4 4 4 4	953 957 961 965 969 973 977 981 985	TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2	implementation implementation Implementation Implementation Implementation Implementation implementation implementation	Provider education Provider education	$ \begin{array}{c} 4 \\ 5 \\ 5 $	953 957 961 965 969 973 977 981 985	TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2 7/9	implementation implementation Implementation Implementation Implementation Implementation implementation implementation implementation	Provider educationProvider educationProvidereducation/post-testApply education to	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	953 957 961 965 969 973 977 981 985 989	TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2 7/9	implementation implementation Implementation Implementation Implementation Implementation implementation implementation implementation	Provider education Provider education	$ \begin{array}{c} 4 \\ 4 $	953 957 961 965 969 973 977 981 985 985	TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2 7/9 8/27	implementation implementation Implementation Implementation Implementation Implementation implementation implementation implementation	Provider educationProvider educationProvidereducation/post-testApply education topracticeApply education to	4 4 4 4 4 4 4 4 4 4 4 4 4 4 8	953 957 961 965 969 973 977 981 985 985 989 997	TT TT
5/7 5/14 5/21 5/28 6/4 6/11 6/18 6/25 7/2 7/9 8/27	implementation implementation Implementation Implementation Implementation Implementation implementation implementation implementation	Provider educationProvider educationProvidereducation/post-testApply education to practiceApply education to practice	$ \begin{array}{r} $	953 957 961 965 969 973 977 981 985 985 989 989	TT

9/3	Data collection	Apply education to practice	8	1005	TT
9/10	Data collection	Apply education to practice	8	1013	TT
9/17	Data collection	Apply education to practice	8	1021	TT
9/24	Data collection	Apply education to practice	8	1029	TT
10/1	Data collection	Apply education to practice	8	1037	TT
10/8	Data collection	Apply education to practice	8	1045	TT
10/15	Data collection	Apply education to practice	8	1053	TT
10/22	Summary	Apply education to practice	8	1061	TT
10/29	Summary	Apply education to practice	8	1069	TT
11/5	Summary/ mentor check in	Apply education to practice	8	1077	TT
11/12	Summary	Evaluation	8	1085	TT
11/19	Summary	Evaluation	8	1093	TT
11/26	Summary	Evaluation	8	1101	TT
12/3	Summary	Evaluation	8	1109	TT
12/10	Completion/mentor check-in	Wrap-up	8	1117	TT
1/2-5/2019	Plan for sustainability	Apply to facility	8	1125	TT

2/10-16	Plan for	Apply evidence of all 19 clinics/ work on	16	1207	TT
	sustainability/prepare	final presentation			
	for final presentation				
2/17-23	Plan for	Apply evidence to all 19 clinics/work on	16	1223	TT
	sustainability/prepare	final presentation/ health fair/mentor			
	for final presentation	check in			
2/24-	Plan for	Apply evidence to all 19 clinics/work on	16	1239	TT
3/2	sustainability/prepare	final presentation/ opioid			
	for final presentation	conference/mentor check in			
3/3-9	Plan for	Apply evidence to all 19	16	1255	TT
	sustainability/prepare	clinics/Complete EPIP/ final			
	for final presentation	presentation/mentor check in			